# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION 

Washington D.C. 20549
FORM 8-K

## Current Report <br> Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): July 31, 2019

## ETHAN ALLEN INTERIORS INC.

(Exact name of registrant as specified in its charter)

| $\underline{\text { Delaware }}$ <br> (State or other jurisdiction of incorporation) | $\underline{\mathbf{1 - 1 1 6 9 2}}$ <br> (Commission File Number) <br> (Ad.R.S. Employer Identification No.) <br> (Adress of principal executive offices) | $\mathbf{0 \mathbf { 0 6 8 1 1 - 5 2 8 6 }}$ |
| :---: | :---: | :---: |
| (Zip Code) |  |  |

Registrant's telephone number, including area code: (203) 743-8000
Securities registered pursuant to Section 12(b) of the Act:

| Common stock \$0.01 par value | ETH | New York Stock Exchange |  |
| :---: | :---: | :---: | :---: |
| (Title of each class) |  |  | (Trading symbol) |
|  |  |  |  |

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ( $\$ 230.405$ of this chapter) or Rule $12 b-2$ of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. $\square$

## Item 2.02 Results of Operations and Financial Condition

On July 31, 2019, Ethan Allen Interiors Inc. ("Ethan Allen" or the "Company") issued a press release announcing its financial results for its fiscal year and fourth quarter ended June 30, 2019. A copy of the press release issued by the Company is furnished as Exhibit 99.1 hereto and incorporated by reference herein. The information furnished pursuant to this Item 2.02 (Results of Operations and Financial Condition), including Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (such act being the "Exchange Act"), or otherwise subject to the liabilities of that section, and shall not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Exhibit 99.1 includes non-GAAP gross profit and margin, non-GAAP operating income and margin, non-GAAP net income, and non-GAAP diluted earnings per share for the periods presented. These non-GAAP measures are not in accordance with, or an alternative for, measures prepared in accordance with generally accepted accounting principles, and may be different from non-GAAP measures used by other companies. In addition, these non-GAAP measures are not based on any comprehensive set of accounting rules or principles. Ethan Allen believes that non-GAAP measures have limitations in that they do not reflect all of the amounts associated with the Company's results of operations as determined in accordance with GAAP and that these measures should only be used to evaluate Ethan Allen's results of operations in conjunction with the corresponding GAAP measures.

Ethan Allen believes that the presentation of non-GAAP measures when shown in conjunction with the corresponding GAAP measures, provides useful information to investors and management regarding financial and business trends relating to its financial condition and its historical and projected results of operations. For its internal budgeting process, Ethan Allen's management uses financial statements that do not include, when applicable, significant asset impairments and restructurings, retail acquisition costs, significant litigation settlements and other contingencies, and the income tax effects of the foregoing. The Company's management also uses the foregoing non-GAAP measures, in addition to the corresponding GAAP measures, in reviewing the financial results of Ethan Allen. From time to time in the future, there may be other items that Ethan Allen may exclude for purposes of its internal budgeting process and in reviewing its financial results.

As described above, Ethan Allen excludes the following items from one or more of its non-GAAP measures when applicable:

- Significant asset impairments and restructurings. Ethan Allen from time to time incurs significant asset impairments and restructuring charges, including employee serverance, inventory write-downs and other exit costs. The Company excludes these items because it does not believe they are reflective of ongoing business and operating results.
- Retail acquisition costs. The Company excludes such expenses related to retail acquisitions and purchases of retail assets that have no direct correlation to the operation of Ethan Allen's business.
- Significant litigation settlements and other contingencies. Ethan Allen from time to time may incur charges or benefits related to significant litigation settlements and other contingencies. The Company excludes these charges or benefits, when significant, because it does not believe they are reflective of ongoing business and operating results.
- Income tax effects of the foregoing. This amount is used to present each of the amounts described above on an after-tax basis consistent with the presentation of nonGAAP net income.

From time to time in the future, there may be other items that Ethan Allen may exclude if it believes that doing so is consistent with the goal of providing useful information to investors and management.
(d) Exhibits

## Exhibit No. Description

99.1 Press release dated July 31, 2019, furnished herewith

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## ETHAN ALLEN INTERIORS INC.

Date: July 31, 2019
By: /s/ Corey Whitely
Corey Whitely
Executive Vice President, Administration
Chief Financial Officer and Treasurer

## Ethan Allen Reports Fiscal Year 2019 and Fourth Quarter Results. Fiscal 2019 Diluted EPS of \$0.96, Adjusted EPS Increase 15.6\% and Cash Dividends of \$47 Million Increase 59.2\%

DANBURY, CT - July 31, 2019 - Ethan Allen Interiors Inc. ("Ethan Allen" or the "Company") (NYSE: ETH) today reported financial results for its fiscal year and fourth quarter ended June 30, 2019.

## FULL FISCAL YEAR 2019 COMPARED TO PRIOR FISCAL YEAR*

- Diluted EPS of $\$ 0.96$ compared with $\$ 1.32$. Adjusted diluted EPS increased $15.6 \%$ to $\$ 1.56$ compared with $\$ 1.35$.
- Generated $\$ 55.2$ million of cash from operating activities, up from $\$ 42.5$ million last year.
- Cash dividends paid of $\$ 47.0$ million, a $59.2 \%$ increase compared with $\$ 29.5$ million paid in the prior fiscal year.
- Consolidated net sales of $\$ 746.7$ million compared with $\$ 766.8$ million. Retail net sales increased $0.4 \%$ to $\$ 589.8$ million while wholesale net sales decreased to $\$ 441.6$ million compared with $\$ 475.7$ million.
- Total international sales decreased $\$ 27.4$ million.
- Consolidated gross margin of $54.8 \%$ compared with $54.2 \%$. Adjusted gross margin of $55.1 \%$ compared to $54.2 \%$.
- Consolidated operating margin of $4.5 \%$ compared with $6.4 \%$. Adjusted operating margin increased to $7.4 \%$ compared with $6.5 \%$.
- During fiscal 2019, the Company had taken on bank debt of \$16.0 million, which was repaid prior to June 30, 2019.

FOURTH QUARTER FISCAL 2019 COMPARED TO FOURTH QUARTER FISCAL 2018*

- Diluted loss per share amounted to $\$ 0.12$ on a net loss of $\$ 3.3$ million. Adjusted diluted EPS increased $7.0 \%$ to $\$ 0.46$ compared with $\$ 0.43$.
- Cash provided by operating activities up $47.7 \%$ to $\$ 10.9$ million.
- Consolidated net sales of $\$ 183.9$ million compared with $\$ 205.6$ million. Retail net sales decreased $5.7 \%$ to $\$ 147.2$ million while wholesale net sales decreased to $\$ 107.5$ million compared with $\$ 127.3$ million in the prior year fourth quarter.
- Total international sales decreased $\$ 11.6$ million.
- Consolidated gross margin of $54.8 \%$ compared with $54.1 \%$. Adjusted gross margin of $55.9 \%$ compared to $54.1 \%$.
- The fourth quarter of fiscal 2019 includes pre-tax charges of $\$ 20.5$ million related primarily to restructuring actions and asset impairments, which negatively impacted diluted EPS by $\$ 0.58$.
* See reconciliation of U.S. GAAP to adjusted key financial measures in the back of this press release

Farooq Kathwari, Ethan Allen's Chairman, President and CEO commented, "Despite many challenges, fiscal 2019 adjusted EPS increased $15.6 \%$, and the Company generated strong cash flow, which allowed us to increase dividends by $59.2 \%$ to $\$ 47$ million."
"Sales during the year were impacted by a major decrease of sales in China and weaker retail sales in North America, particularly in Canada, and mostly in the fourth quarter. At the same time, newer areas of our business showed significant growth. We were pleased with a $50.5 \%$ increase in orders for the fiscal year from our U.S. government contract business, with a $118.6 \%$ increase in total contract sales for the fiscal year resulting from the higher order volume. We are also now operating at our normalized gross margins for the U.S. government program."

Mr. Kathwari continued, "During the fourth quarter we began consolidating our Old Fort, North Carolina, and Passaic, New Jersey, operations which resulted in restructuring charges of $\$ 8.3$ million, most of which were non-cash. We also incurred $\$ 12.1$ million of mostly non-cash impairment charges within our retail segment, primarily related to certain design center long-lived assets. We expect to finalize the sale of our Passaic facility in the first quarter of fiscal 2020 for approximately $\$ 12$ million."
"Fourth quarter sales were impacted by reduction of sales in China of $\$ 10.0$ million and other international also decreased, especially in Canada. Despite lower sales, our adjusted EPS for the quarter increased by $7.0 \%$," Mr. Kathwari concluded. "We are cautiously optimistic for fiscal 2020 due to continued strengthening of our talent, relevant offerings in place, transformation of our retail network, more efficient manufacturing and logistics, and investments in technology at all levels. In the fall, we plan to introduce a major new marketing campaign. We will continue to maintain focus on doing what is right for our clients, our people and our communities."

## KEY FINANCIAL MEASURES*

| (Condensed and Unaudited) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (In thousands, except per share data) | Three Months Ended June 30, |  |  |  | Twelve Months Ended June 30, |  |  |  |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
| GAAP gross profit | \$ | 100,787 | \$ | 111,142 | \$ | 409,491 | \$ | 415,964 |
| Adjusted gross profit* | \$ | 102,781 | \$ | 111,142 | \$ | 411,485 | \$ | 415,964 |
| GAAP gross margin |  | 54.8\% |  | 54.1\% |  | 54.8\% |  | 54.2\% |
| Adjusted gross margin * |  | 55.9\% |  | 54.1\% |  | 55.1\% |  | 54.2\% |
|  |  |  |  |  |  |  |  |  |
| GAAP operating income | \$ | $(4,649)$ | \$ | 15,907 | \$ | 33,947 | \$ | 48,867 |
| Adjusted operating income * | \$ | 15,867 | \$ | 16,150 | \$ | 55,051 | \$ | 50,145 |
| GAAP operating margin |  | (2.5\%) |  | 7.7\% |  | 4.5\% |  | 6.4\% |
| Adjusted operating margin * |  | 8.6\% |  | 7.9\% |  | 7.4\% |  | 6.5\% |
|  |  |  |  |  |  |  |  |  |
| GAAP Diluted EPS | \$ | (0.12) | \$ | 0.42 | \$ | 0.96 | \$ | 1.32 |
| Adjusted Diluted EPS * | \$ | 0.46 | \$ | 0.43 | \$ | 1.56 | \$ | 1.35 |

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## FISCAL 2019 FINANCIAL RESULTS

## Consolidated

Net sales were $\$ 746.7$ million for fiscal 2019 compared with $\$ 766.8$ million in the prior year, a decrease of $2.6 \%$. Retail net sales increased $0.4 \%$ while wholesale net sales decreased $7.2 \%$. There was a $\$ 27.4$ million decrease in international sales in the Company's combined retail and wholesale segments, which was related to the economic uncertainty surrounding international trade disputes and a slowing global economy. Net sales in China were $\$ 22.3$ million lower in fiscal 2019 compared to a year ago.

Gross profit was $\$ 409.5$ million compared with $\$ 416.0$ million in the comparable prior year period. Consolidated gross margin for fiscal 2019 was $54.8 \%$ compared with $54.2 \%$. A price increase earlier in fiscal 2019 improved gross profit, while lower wholesale sales volume negatively impacted gross profit. Retail sales as a percent of consolidated net sales was $79.0 \%$ in fiscal 2019 compared with $76.6 \%$ in the prior year period, increasing consolidated gross margin. Fiscal 2019 restructuring actions, which included the write-off of inventory, abnormal manufacturing overhead variances and incremental freight and relocation costs, negatively impacted gross profit by $\$ 2.0$ million and gross margin by 30 basis points.

Operating expenses were $\$ 375.5$ million compared with $\$ 367.1$ million or $47.9 \%$ of net sales in the comparable prior year period. Included in fiscal 2019 operating expenses were $\$ 18.4$ million in restructuring and impairment charges.

Operating income was $\$ 33.9$ million compared with $\$ 48.9$ million last year. Adjusted operating income was $\$ 55.1$ million or $7.4 \%$ of net sales compared with $\$ 50.1$ million or $6.5 \%$ of net sales in the comparable prior year period. Adjusted operating income growth was from increased U.S. retail sales and lower advertising costs partially offset by reduced wholesale sales.

Income tax expense was $\$ 8.2$ million compared with $\$ 12.7$ million a year ago. The fiscal 2019 effective rate was $24.1 \%$ compared with $25.9 \%$ in the prior year. The lower effective tax rate in fiscal 2019 was the result of the tax rate changes from the Tax Cuts and Jobs Act of 2017.

Net income was $\$ 25.7$ million or $\$ 0.96$ per diluted share compared with $\$ 36.4$ million or $\$ 1.32$ per diluted share in the prior year comparable period. Adjusted net income was $\$ 41.6$ million or $\$ 1.56$ per diluted share in fiscal 2019 compared with $\$ 37.3$ million or $\$ 1.35$ per diluted share a year ago.

## Retail Segment

Net sales were $\$ 589.8$ million compared with $\$ 587.5$ million in the prior year comparable period, an increase of $0.4 \%$. Comparative net sales were $\$ 574.5$ million versus $\$ 579.0$ million a year ago. There was a $1.2 \%$ increase in net sales in the U.S., while sales from the Canadian design centers decreased $17.3 \%$, primarily due to higher tariffs and regional economic conditions in Canada during fiscal 2019.

Total written orders for the retail segment were down $1.4 \%$ compared with the same period last year, and comparable design center written orders were down $2.7 \%$ over the same period.

Operating loss was $\$ 10.5$ million, a decline from an operating loss of $\$ 1.7$ million over the same prior year period, driven primarily by restructuring and impairment charges of $\$ 12.1$ million. Adjusted operating income was $\$ 2.1$ million or $0.4 \%$ of net sales, an increase compared with an operating loss of $\$ 1.5$ million or $-0.3 \%$ of net sales for the same prior year period due to higher net sales of $0.4 \%$ and a 110-basis point increase in gross margin.

## Wholesale Segment

Net sales of $\$ 441.6$ million compared with $\$ 475.7$ million in the prior year, a decrease of $7.2 \%$. The lower net sales were primarily due to a $\$ 22.3$ million decline in sales to China and an $\$ 18.3$ million reduction in sales to the Company's North American independent retail network. Partially offsetting these declines was growth in contract sales, which grew $\$ 19.5$ million, primarily due to higher sales from the GSA contract.

Operating income of $\$ 42.5$ million compared with $\$ 48.5$ million a year ago, largely due to lower sales volumes and restructuring and impairment charges, which included $\$ 2.0$ million within cost of goods sold and $\$ 6.3$ million within operating expenses. Adjusted operating income was $\$ 51.0$ million or $11.5 \%$ of net sales compared with $\$ 49.5$ million or $10.4 \%$ of net sales for the same prior year period. Lower national television advertising costs and improved adjusted gross margins in case goods and home accents drove adjusted operating income up 2.9\% year over year.

## FISCAL 2019 FOURTH QUARTER FINANCIAL RESULTS

## Consolidated

Net sales were $\$ 183.9$ million compared with $\$ 205.6$ million for the same prior year period, a decrease of $10.5 \%$. Net sales during the just completed fourth quarter were negatively impacted by an $\$ 11.6$ million decrease in consolidated international net sales, primarily due to $\$ 10.0$ million in lower sales in China and a weaker retail environment, which reduced written and delivered retail sales by $4.0 \%$ and $5.7 \%$, respectively.

Gross profit was $\$ 100.8$ million compared with $\$ 111.1$ million for the prior year period. Consolidated gross margin for the quarter was $54.8 \%$ compared with $54.1 \%$ for the prior year period. Adjusted gross margin, which excludes restructuring costs from the previously announced plans to further optimize the Company's manufacturing and logistics operations, was $55.9 \%$. Retail sales, as a percentage of total consolidated net sales, was $80.0 \%$ compared with $75.9 \%$ in the prior year fourth quarter, which contributed to increasing consolidated gross margin.

Operating expenses were $\$ 105.4$ million compared with $\$ 95.2$ million or $46.3 \%$ of net sales in the same prior year period. The increase was primarily due to restructuring and impairment charges and higher occupancy and retail management costs partially offset by lower national television advertising costs. Excluding the restructuring and impairment charges of $\$ 18.4$ million, operating expenses in the current fiscal year fourth quarter were down $8.5 \%$ to $47.3 \%$ of net sales.

Operating loss was $\$ 4.6$ million or $-2.5 \%$ of net sales compared with operating income of $\$ 15.9$ million or $7.7 \%$ of net sales in the prior year period. Adjusted operating income was $\$ 15.9$ million or $8.6 \%$ of net sales compared with $\$ 16.2$ million or $7.9 \%$ of net sales for the same prior year period. Benefits from lower national television advertising costs and a higher gross margin were partially offset by higher occupancy and retail management expenses.

Income tax benefit on the operating loss was $\$ 1.5$ million in the current year fourth quarter compared with income tax expense of $\$ 4.7$ million a year ago. The effective rate in the current fourth quarter was $31.0 \%$ compared with $29.0 \%$ last year. The inability to utilize certain deferred tax assets due to the reported operating loss resulted in a higher effective tax rate of $31.0 \%$ in the current year quarter.

Net loss was $\$ 3.3$ million or $-\$ 0.12$ per diluted share compared with net income of $\$ 11.5$ million or $\$ 0.42$ per diluted share in the prior year comparable period. Adjusted net income was $\$ 12.2$ million or $\$ 0.46$ per diluted share compared with $\$ 11.6$ million or $\$ 0.43$ per diluted share a year ago.

## Retail Segment

Net sales were $\$ 147.2$ million compared with $\$ 156.0$ million in the prior year comparable period, a decrease of $5.7 \%$. Comparative net sales were $\$ 143.1$ million versus $\$ 153.6$ million a year ago. There was a $5.6 \%$ decrease in net sales in the U.S., while sales from the Canadian design centers decreased $8.3 \%$.

Total written orders for the retail segment were down $4.0 \%$ compared with the same period last year, and comparable design center written orders were down $5.2 \%$ over the same period.

Operating loss was $\$ 10.6$ million, a decline from operating income of $\$ 4.6$ million over the same prior year period, driven primarily by restructuring and impairment charges of $\$ 12.1$ million. Adjusted operating income was $\$ 1.6$ million or $1.1 \%$ of net sales, a decrease compared with $\$ 4.8$ million or $3.1 \%$ of net sales for the same prior year period due to higher occupancy and retail management costs.

## Wholesale Segment

Net sales of $\$ 107.5$ million compared with $\$ 127.3$ million in the prior year quarter, a decrease of $15.6 \%$. The lower net sales were primarily due to a reduction in international sales, especially to China as well as a reduction in sales to the Company's North American retail network. Contract sales increased $88.1 \%$ for the current year quarter.

Operating income of $\$ 6.3$ million compared with $\$ 11.5$ million a year ago, largely due to lower sales volumes and restructuring actions. Adjusted operating income was $\$ 14.7$ million or $13.6 \%$ of net sales compared with $\$ 11.5$ million or $9.1 \%$ of net sales for the same prior year period.

## Balance Sheet and Cash Flow

Total cash and cash equivalents of $\$ 20.8$ million decreased $\$ 1.5$ million from June 30 , 2018. Cash provided by operations totaling $\$ 55.2$ million during fiscal 2019 were partially offset by the payment of $\$ 47.0$ million in cash dividends, including a special dividend of $\$ 1.00$ per share paid in January 2019 and capital expenditures of $\$ 9.1$ million.

Inventories of \$162.4 million was comparable to the balance of \$163.0 million at June 30, 2018.
Total debt of $\$ 1.0$ million was comparable to $\$ 1.7$ million a year ago. At June 30, 2019 and 2018, total debt consisted only of capital lease obligations for certain machinery and equipment.

Capital expenditures were $\$ 9.1$ million during fiscal 2019, a decrease of $\$ 3.4$ million compared to the $\$ 12.5$ million spent a year ago. In fiscal 2019 approximately $65 \%$ of capital expenditures related to opening new and relocating design centers in desirable locations with the remaining $35 \%$ for new machinery and equipment at the Company's manufacturing plants and corporate assets.

Cash Dividends totaled $\$ 47.0$ million, which represented the regular quarterly cash dividends of $\$ 0.19$ per share (consistent with the prior fiscal year) as well as the special dividend of \$1.00.

Property, plant and equipment totaled $\$ 245.2$ million, a decrease of $\$ 22.7$ million due to depreciation and amortization of $\$ 19.6$ million and impairment charges of $\$ 13.0$ million partially offset by capital expenditures of $\$ 9.1$ million.

## OPTIMIZATION OF MANUFACTURING AND LOGISTICS

During April 2019 the Company announced plans to further improve its vertically integrated operations with a number of initiatives including converting its case goods manufacturing plant in North Carolina to a state-of-the-art distribution center, consolidating case goods manufacturing to its Vermont and other plants, adding an 80,000 square foot addition to one of its upholstery plants and moving distribution operations from New Jersey to North Carolina. In connection with these actions, the Company recorded pre-tax restructuring, impairment, and other related charges during the fourth quarter of fiscal 2019 totaling $\$ 8.3$ million, which consisted of $\$ 3.1$ million in noncash asset impairments, $\$ 2.8$ million in employee severance, $\$ 2.0$ million in inventory write-offs and manufacturing variances and $\$ 0.4$ million of other associated costs, including freight and relocation expenses. As of June 30, 2019, approximately 380 employee positions were eliminated due to these actions.

## RETAIL SEGMENT IMPAIRMENT CHARGES

During the fourth quarter of fiscal 2019 the Company recorded $\$ 12.1$ million of impairment charges within the retail segment. Approximately $\$ 9.9$ million was a non-cash impairment charge for long-lived assets held primarily at a number of retail design centers. An additional $\$ 2.2$ million represented remaining contractual obligations under leased space that was exited during the fiscal 2019 fourth quarter.

## DIVIDEND INCREASE

On July 25, 2019, the Company announced that its Board of Directors had declared a regular quarterly cash dividend of $\$ 0.21$ per share, which will be payable to shareholders of record as of Thursday, October 10, 2019, and will be paid on Friday, October 25, 2019. The $\$ 0.21$ per share dividend, a $10.5 \%$ increase, reflects the continued strengthening of the Company's balance sheet.

## CONFERENCE CALL

Ethan Allen will host an analyst conference call today, July 31, 2019 at 5:00 PM (Eastern Time) to discuss its financial results. The analyst conference call will be webcast live from the "Events and Presentations" page at http://www.ethanallen.com/investors. The following information is provided for those who would like to participate:

- U.S. Participants: 844-822-0103
- International Participants: 614-999-9166
- Conference passcode: 6977039

An archived recording of the call will be made available for at least 60 days on the Company's website referenced above.

## ABOUT ETHAN ALLEN

Ethan Allen Interiors Inc. (NYSE: ETH) is a leading interior design company and manufacturer and retailer of quality home furnishings. The Company offers complimentary interior design service to its clients and sells a full range of furniture products and decorative accessories through ethanallen.com and a network of approximately 300 design centers in the United States and abroad. Ethan Allen owns and operates six manufacturing facilities including three manufacturing plants and one sawmill in the United States plus one plant each in Mexico and Honduras. Approximately $75 \%$ of its products are made in its North American plants. For more information on Ethan Allen's products and services, visit www.ethanallen.com.

Investor / Media Contact:
Corey Whitely
Executive Vice President, Administration, Chief Financial Officer and Treasurer
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## ABOUT NON-GAAP FINANCIAL MEASURES

This press release is intended to supplement, rather than to supersede, the Company's consolidated financial statements, which are prepared and presented in accordance with U.S. generally accepted accounting principles ("GAAP"). In this press release the Company has included financial measures that are not prepared in accordance with GAAP. The Company uses non-GAAP financial measures including adjusted gross profit and margin, adjusted operating income and margin, adjusted net income, and adjusted diluted EPS (collectively "non-GAAP financial measures"). The Company computes these non-GAAP financial measures by adjusting the comparable GAAP measure to remove the impact of certain charges and gains and the related tax effect of these adjustments. The presentation of these non-GAAP financial measures is not intended to be considered in isolation or as a substitute for, or superior to, the financial measures presented in accordance with GAAP. The Company uses these non-GAAP financial measures for financial and operational decision making and to evaluate period-to-period comparisons. The Company believes that they provide useful information about operating results, enhance the overall understanding of past financial performance and prospects, and allow for greater transparency with respect to key metrics used by management in its financial and operational decision making. A reconciliation of the non-GAAP financial measures to the most directly comparable financial measure reported in accordance with GAAP is provided at the end of this press release.

## FORWARD-LOOKING STATEMENTS

This press release contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), which represent management's beliefs and assumptions concerning future events based on information currently available to the Company relating to its future results. Such forward-looking statements are identified in this press release and the related webcasts, conference calls and other related discussions or documents incorporated herein by reference by use of forward-looking words such as "anticipate," "believe," "plan," "estimate," "expect," "intend," "will," "may," "continue," "project," "target," "outlook," "forecast," "guidance," and similar expressions and the negatives of such forward-looking words. These forward-looking statements are subject to management decisions and various assumptions about future events and are not guarantees of future performance. Actual results could differ materially from those anticipated in the forward-looking statements due to a number of risks and uncertainties including, but not limited to: competition from overseas manufacturers and domestic retailers; anticipating or responding to changes in consumer tastes and trends in a timely manner; the ability to maintain and enhance the brand, marketing and advertising efforts and pricing strategies; changes in global and local economic conditions that may adversely affect consumer demand and spending, the manufacturing operations or sources of merchandise and international operations; changes in U.S. policy related to imported merchandise; an economic downturn; potentially negative or unexpected tax consequences of changes to fiscal and tax policies; the number of manufacturing and logistics sites; fluctuations in the price, availability and quality of raw materials; environmental, health and safety requirements; product safety concerns; disruptions to the Company's technology infrastructure (including cyber-attacks); increasing labor costs, competitive labor markets and the continued ability to retain highquality personnel and risks of work stoppages; loss of key personnel; its ability to obtain sufficient external funding to finance operations and growth; access to consumer credit; the effect of operating losses on its ability to pay cash dividends; additional impairment charges that could reduce profitability; the ability to locate new design center sites and/or negotiate favorable lease terms for additional design centers or for the expansion of existing design centers; results of operations for any quarter are not necessarily indicative of the Company's results of operations for a full year; and possible failure to protect its intellectual property.

Given the risks and uncertainties surrounding forward-looking statements, you should not place undue reliance on these statements. Many of these factors are beyond the Company's ability to control or predict. These forward-looking statements speak only as of the date of this press release. Other than as required by law, the Company undertakes no obligation to update or revise its forward-looking statements, whether because of new information, future events, or otherwise. Accordingly, actual circumstances and results could differ materially from those contemplated by the forward-looking statements.

## Ethan Allen Interiors Inc.

## Selected Financial Data

(Unaudited)
( $\$$ in millions, except per share data)
Selected Consolidated Financial Data

|  | Three Months Ended June 30, |  |  |  | Twelve Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
| Net sales | \$ | 183.9 | \$ | 205.6 | \$ | 746.7 | \$ | 766.8 |
| Gross margin |  | 54.8\% |  | 54.1\% |  | 54.8\% |  | 54.2\% |
| Adjusted gross margin |  | 55.9\% |  | 54.1\% |  | 55.1\% |  | 54.2\% |
| Operating income (loss) | \$ | (4.6) | \$ | 15.9 | \$ | 33.9 | \$ | 48.9 |
| Adjusted operating income * | \$ | 15.9 | \$ | 16.2 | \$ | 55.1 | \$ | 50.1 |
| Operating margin |  | (2.5\%) |  | 7.7\% |  | 4.5\% |  | 6.4\% |
| Adjusted operating margin * |  | 8.6\% |  | 7.9\% |  | 7.4\% |  | 6.5\% |
| Net income (loss) | \$ | (3.3) | \$ | 11.5 | \$ | 25.7 | \$ | 36.4 |
| Adjusted net income * | \$ | 12.2 | \$ | 11.6 | \$ | 41.6 | \$ | 37.3 |
| Effective tax rate |  | 31.0\% |  | 29.0\% |  | 24.1\% |  | 25.9\% |
| Diluted EPS | \$ | (0.12) | \$ | 0.42 | \$ | 0.96 | \$ | 1.32 |
| Adjusted diluted EPS * | \$ | 0.46 | \$ | 0.43 | \$ | 1.56 | \$ | 1.35 |
| Cash flows from operating activities | \$ | 10.9 | \$ | 7.4 | \$ | 55.2 | \$ | 42.5 |
| Capital expenditures | \$ | 2.1 | \$ | 3.4 | \$ | 9.1 | \$ | 12.5 |
| Acquisitions | \$ | 0.0 | \$ | 6.3 | \$ | 0.5 | \$ | 6.3 |
| Cash dividends paid | \$ | 5.1 | \$ | 5.2 | \$ | 47.0 | \$ | 29.5 |

Selected Financial Data by Segment

|  | Three Months Ended June 30, |  |  |  | Twelve Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retail |  | 2019 |  | 2018 |  | 2019 |  | 2018 |
| Net sales | \$ | 147.2 | \$ | 156.0 | \$ | 589.8 | \$ | 587.5 |
| Gross margin |  | 46.0\% |  | 44.5\% |  | 45.4\% |  | 44.3\% |
| Operating margin |  | (7.2\%) |  | 2.9\% |  | (1.8\%) |  | (0.3\%) |
| Adjusted operating margin * |  | 1.1\% |  | 3.1\% |  | 0.4\% |  | (0.3\%) |
|  |  |  |  |  |  |  |  |  |
| Wholesale |  |  |  |  |  |  |  |  |
| Net sales | \$ | 107.5 | \$ | 127.3 | \$ | 441.6 | \$ | 475.7 |
| Gross margin |  | 31.1\% |  | 32.9\% |  | 31.7\% |  | 32.3\% |
| Adjusted gross margin * |  | 33.0\% |  | 32.9\% |  | 32.1\% |  | 32.3\% |
| Operating margin |  | 5.9\% |  | 9.1\% |  | 9.6\% |  | 10.2\% |
| Adjusted operating margin* |  | 13.6\% |  | 9.1\% |  | 11.5\% |  | 10.4\% |

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## Ethan Allen Interiors Inc.

## Consolidated Statements of Comprehensive Income

## (Unaudited)

(In thousands, except per share data)

|  | Three Months Ended June 30, |  |  |  |  | Twelve Months Ended June 30, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
| Net sales | \$ | 183,918 | \$ | 205,582 | \$ | 746,684 | \$ | 766,784 |
| Cost of sales |  | 83,131 |  | 94,440 |  | 337,193 |  | 350,820 |
| Gross profit |  | 100,787 |  | 111,142 |  | 409,491 |  | 415,964 |
| Selling, general and administrative expenses |  | 87,056 |  | 95,235 |  | 357,164 |  | 367,097 |
| Restructuring and impairment charges |  | 18,380 |  | - |  | 18,380 |  | - |
| Operating income (loss) |  | $(4,649)$ |  | 15,907 |  | 33,947 |  | 48,867 |
| Interest (expense), net of interest income |  | (150) |  | 249 |  | (87) |  | 200 |
| Income (loss) before income taxes |  | $(4,799)$ |  | 16,156 |  | 33,860 |  | 49,067 |
| Income tax expense (benefit) |  | $(1,489)$ |  | 4,678 |  | 8,162 |  | 12,696 |
| Net income (loss) | \$ | $(3,310)$ | \$ | 11,478 | \$ | 25,698 | \$ | 36,371 |
|  |  |  |  |  |  |  |  |  |
| Per share data |  |  |  |  |  |  |  |  |
| Basic earnings per common share: |  |  |  |  |  |  |  |  |
| Net income (loss) per basic share | \$ | (0.12) | \$ | 0.43 | \$ | 0.96 | \$ | 1.33 |
| Basic weighted average common shares |  | 26,711 |  | 26,878 |  | 26,695 |  | 27,321 |
|  |  |  |  |  |  |  |  |  |
| Diluted earnings per common share: |  |  |  |  |  |  |  |  |
| Net income (loss) per diluted share | \$ | (0.12) | \$ | 0.42 | \$ | 0.96 | \$ | 1.32 |
| Diluted weighted average common shares |  | 26,758 |  | 27,323 |  | 26,751 |  | 27,625 |
|  |  |  |  |  |  |  |  |  |
| Comprehensive income (loss) |  |  |  |  |  |  |  |  |
| Net income (loss) | \$ | $(3,310)$ | \$ | 11,478 | \$ | 25,698 | \$ | 36,371 |
| Other comprehensive income |  |  |  |  |  |  |  |  |
| Foreign currency translation adjustments |  | 165 |  | $(1,969)$ |  | 520 |  | $(2,040)$ |
| Other |  | (11) |  | (12) |  | (76) |  | (51) |
| Other comprehensive income (loss), net of tax |  | 154 |  | $(1,981)$ |  | 444 |  | $(2,091)$ |
| Comprehensive income (loss) | \$ | $(3,156)$ | \$ | 9,497 | \$ | 26,142 | \$ | 34,280 |

## Ethan Allen Interiors Inc.

## Condensed Consolidated Balance Sheets

(Unaudited)
(In thousands)

|  | June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |
| Assets |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 20,824 | \$ | 22,363 |
| Accounts receivable, net |  | 14,247 |  | 12,364 |
| Inventories, net |  | 162,389 |  | 163,012 |
| Prepaid expenses and other current assets |  | 18,830 |  | 16,686 |
| Total current assets |  | 216,290 |  | 214,425 |
|  |  |  |  |  |
| Property, plant and equipment, net |  | 245,246 |  | 267,903 |
| Goodwill |  | 25,388 |  | 25,388 |
| Intangible assets |  | 19,740 |  | 19,740 |
| Deferred income taxes |  | 2,108 |  | 1,688 |
| Other assets |  | 1,579 |  | 1,289 |
| Total ASSETS | \$ | 510,351 | \$ | 530,433 |
|  |  |  |  |  |
| Liabilities |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Accounts payable and accrued expenses | \$ | 35,485 | \$ | 33,288 |
| Customer deposits |  | 56,714 |  | 61,248 |
| Accrued compensation and benefits |  | 21,327 |  | 18,926 |
| Short-term capital lease obligations |  | 550 |  | 584 |
| Other current liabilities |  | 8,750 |  | 7,214 |
| Total current liabilities |  | 122,826 |  | 121,260 |
|  |  |  |  |  |
| Long-term capital lease obligations |  | 516 |  | 1,096 |
| Deferred income taxes |  | 1,069 |  | 4,159 |
| Other long-term liabilities |  | 22,011 |  | 20,048 |
| Total LIABILITIES | \$ | 146,422 | \$ | 146,563 |
|  |  |  |  |  |
| Shareholders' equity: |  |  |  |  |
| Ethan Allen Interiors Inc. shareholders' equity | \$ | 363,866 | \$ | 383,731 |
| Noncontrolling interests |  | 63 |  | 139 |
| Total shareholders' equity |  | 363,929 |  | 383,870 |
| Total LIABILITIES AND SHAREHOLDERS' EQUITY | \$ | 510,351 | \$ | 530,433 |

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Ethan Allen Interiors Inc.
Design Center Activity
(Unaudited)

|  | Independent | Company Owned | Total |
| :---: | :---: | :---: | :---: |
| Balance at March 31, 2019 | 161 | 142 | 303 |
| Additions ${ }^{(1)}$ | 4 | 2 | 6 |
| Closings ${ }^{(1)}$ | (7) | 0 | (7) |
| Balance at June 30, 2019 | 158 | 144 | 302 |
|  |  |  |  |
| U.S. | 40 | 138 | 178 |
| International | 118 | 6 | 124 |

(1) There were two relocations during the fourth quarter of fiscal 2019.

## Reconciliation of U.S. GAAP Results to Adjusted Financial Measures

Financial measures in accordance with U.S. GAAP including gross profit and margin, operating income and margin, net income, and diluted EPS have been adjusted below. Ethan Allen uses these adjusted financial measures, both in presenting its results to stockholders and the investment community, and in its internal evaluation and management of the business. The Company believes that these adjusted financial measures and the information they provide are useful to investors because they permit investors to view the Company's performance using the same tools that management uses to gauge progress in achieving its goals. Adjusted measures may also facilitate comparisons to Ethan Allen's historical performance.

| (Unaudited) <br> (In thousands, except per share data) <br>  <br> Consolidated Gross Profit / Gross Margin |  |  |  |
| :--- | :--- | :--- | :--- |

* Adjustments to reported U.S. GAAP financial measures including gross profit and margin, operating income and margin, net income, and diluted EPS have been adjusted by the following:

| (Unaudited) <br> (In thousands) | Three Months Ended June 30, |  |  |  | Twelve Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
| Inventory write-downs and manufacturing overhead costs | \$ | 1,994 | \$ | - | \$ | 1,994 | \$ | - |
| Adjustments to gross profit | \$ | 1,994 | \$ | - | \$ | 1,994 | \$ | - |
|  |  |  |  |  |  |  |  |  |
| Restructuring charges, including inventory write-downs | \$ | 8,324 | \$ | - | \$ | 8,324 | \$ | - |
| Impairment of long-lived assets, including lease exit costs |  | 12,050 |  | - |  | 12,050 |  | - |
| Contingent legal claim |  | - |  | - |  | - |  | 500 |
| Retail acquisitions and other exit costs |  | 142 |  | 243 |  | 730 |  | 778 |
| Adjustments to operating income | \$ | 20,516 | \$ | 243 | \$ | 21,104 | \$ | 1,278 |
| Early debt extinguishment |  | - |  | - |  | - |  | 67 |
| Adjustments to income before income taxes | \$ | 20,516 | \$ | 243 | \$ | 21,104 | \$ | 1,345 |
| Related income tax effects ${ }^{(1)}$ |  | $(5,026)$ |  | (74) |  | $(5,170)$ |  | (410) |
| Adjustments to net income | \$ | $\underline{\text { 15,490 }}$ | \$ | 169 | \$ | $\underline{15,934}$ | \$ | 935 |

(1) Calculated using an effective tax rate of $24.5 \%$ in fiscal 2019 and $30.5 \%$ in fiscal 2018.


[^0]:    * See reconciliation of U.S. GAAP to adjusted key financial measures in the back of this press release

[^1]:    * See reconciliation of U.S. GAAP to adjusted key financial measures in the back of this press release

