$$
\text { WASHINGTON, D.C. } 20549
$$

FORM 10-Q
(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE
ACT OF 1934
Ethan Allen Interiors Inc.; Ethan Allen Inc.; Ethan Allen Marketing Corporation; Ethan Allen Manufacturing Corporation

(Exact name of registrant as specified in its charter)

(Registrant's telephone number, including area code)
N/A report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
[X] Yes [ ] No
APPLICABLE ONLY TO ISSUERS INVOLVED IN BANKRUPTCY PROCEEDINGS DURING THE PRECEDING FIVE YEARS:

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12 , 13 or $15(\mathrm{~d})$ of the securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court.
[ ] Yes [ ] No
APPLICABLE ONLY TO CORPORATE ISSUERS:
Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

39,549,387 at March 31, 2000

ETHAN ALLEN INTERIORS INC.
AND SUBSIDIARY
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Consolidated Balance Sheets
(Dollars in thousands)

| March 31, |  |
| :---: | :---: |
| 2000 | June 30, |
| (unaudited) | 1999 |
| ----------- | -------- |


| $\$ 16,090$ | 8,968 |
| ---: | ---: |
| 33,292 | 34,302 |
|  |  |
| 313 | 640 |
| 157,276 | 144,045 |
| 18,776 | 14,088 |
| 9,996 | 7,783 |
| --------- |  |
| 235,743 | 209,826 |

Property, plant and equipment, net of accumulated
depreciation of $\$ 120,838$ and $\$ 111,476$ at
March 31, 2000 and June 30, 1999, respectively 241,400 214,492
Intangibles, net of amortization of $\$ 18,083$ and $\$ 16,757$ at March 31, 2000 and June 30, 1999,
respectively 53,27
51,598
Other assets 4,641 4,706

| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |
| :---: | :---: | :---: |
| Current liabilities: |  |  |
| Short term debt and current maturities of capital lease obligations | \$ 16,308 | \$ 757 |
| Accounts payable | 73,141 | 59,378 |
| Accrued expenses | 9,287 | 9,174 |
| Accrued compensation and benefits | 20,835 | 16,937 |
| Total current liabilities | 119,571 | 86,246 |
| Long-term debt and capital lease obligations, less current maturities | 9,668 | 9,919 |
| Other long-term liabilities | 979 | 1,370 |
| Deferred income taxes | 33,228 | 32,552 |
| Total liabilities | 163,446 | 130,087 |
| Commitments and Contingencies | - | - |
| Shareholders' equity: |  |  |
| Class A common stock, par value $\$ .01,150,000,000$ shares authorized, 45,056,196 and 44,666,791 shares issued at March 31, 2000 and June 30, 1999, respectively | 451 | 447 |
| Additional paid-in capital | 272,203 | 267,286 |
|  | 272,654 | 267,733 |
| Less: Treasury stock (at cost), 5,506,809 shares at March 31, 2000 and $3,745,928$ shares at June 30, 1999, respectively | $(124,623)$ | $(78,887)$ |
|  | 148,031 | 188,846 |
| Retained earnings | 223,577 | 161,689 |
| Total shareholders' equity | 371,608 | 350,535 |
| Total liabilities and shareholders' equity | \$ 535,054 | \$ 480,622 |

See accompanying notes to consolidated financial statements.

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ETHAN ALLEN INTERIORS INC. AND SUBSIDIARY

Consolidated Statements of Operations
(Unaudited)
(Amounts in thousands, except per share data)

<TABLE>
<CAPTION>
\begin{tabular}{|c|c|c|c|c|}
\hline <S> & <C> & < \(\mathrm{C}>\) & <C> & <C> \\
\hline Net sales & \$ 220,300 & \$ 194,571 & \$ 627,378 & \$ 554,471 \\
\hline Cost of sales & 117,152 & 103,507 & 331,810 & 296,647 \\
\hline Gross profit & 103,148 & 91,064 & 295,568 & 257,824 \\
\hline Operating expenses: & & & & \\
\hline Selling & 36,147 & 31,887 & 103,827 & 90,351 \\
\hline General and administrative & 28,901 & 24,456 & 83,234 & 71,335 \\
\hline
\end{tabular}


</TABLE>
See accompanying notes to consolidated financial statements.

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ETHAN ALLEN INTERIORS INC. AND SUBSIDIARY

Notes to Consolidated Financial Statements
(Unaudited)
(1) BASIS OF PRESENTATION

Ethan Allen Interiors Inc. (the "Company") is a Delaware corporation
incorporated on May 25, 1989. The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiary Ethan Allen Inc. ("Ethan Allen") and Ethan Allen's subsidiaries. All of Ethan Allen's capital stock is owned by the Company. The Company has no other assets or operating results other than those associated with its investment in Ethan Allen.

INTERIM FINANCIAL PRESENTATION
All significant intercompany accounts and transactions have been eliminated in the consolidated financial statements.

Certain reclassifications have been made to prior year financial information in order to conform to the current year's presentation. These changes were made for disclosure purposes only and did not have an impact on previously reported results of operations or shareholders' equity.

In the opinion of the Company, all adjustments, consisting only of normal recurring accruals necessary for fair presentation, have been included in the financial statements. The results of operations for the three and nine months ended March 31, 2000, are not necessarily indicative of results for the fiscal year. It is suggested that the interim consolidated financial statements be read in conjunction with the consolidated financial statements and notes included in the Company's Annual Report on Form $10-\mathrm{K}$ for the year ended June 30, 1999.

INVENTORIES
Inventories at March 31, 2000 and June 30, 1999 are summarized as follows (dollars in thousands):

|  | $\begin{gathered} \text { March } 31 \\ 2000 \end{gathered}$ |  | $\begin{aligned} & \text { June } 30 \\ & 1999 \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| Finished goods | \$101,323 | \$ | 92,304 |
| Work in process | 19,699 |  | 16,143 |
| Raw materials | 36,254 |  | 35,598 |
|  | \$157,276 |  | 44,045 |

## CONTINGENCIES

The Company has been named as a potentially responsible party ("PRP") for the cleanup of three sites currently listed or proposed for inclusion on the National Priorities List ("NPL") under the Comprehensive Environmental Response, Compensation and Liability Act of 1980 ("CERCLA"). With respect to all of these sites, the Company believes that it is not a major contributor based on the very small volume of waste generated by the Company in relation to total volume at the site. The Company believes its share of waste contributed to these sites is minimal in relation to the total; however, liability under CERCLA may be joint and several. For two of the sites, the remedial investigation is ongoing. A volume-based allocation of responsibility among the parties has been prepared. Numerous other parties have been identified as PRP's at these sites. The Company is also a settling defendant for remedial design and construction activities at one of the sites. Approximately two thirds of the remedial work has been performed at this site and Ethan Allen's portion of the remedial action should be completed in calendar year 2000. The Company believes that the resolution of such matter will not have a material adverse effect on its financial condition, results of operations or cash flows.

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ETHAN ALLEN INTERIORS INC. AND SUBSIDIARY

> Notes to Consolidated Financial Statements
> (Unaudited)

SHAREHOLDERS' EQUITY

Since July 1, 1999, 389,405 shares of common stock of the Company have been issued to employees upon exercise of non-qualified stock options and warrants under the Company's stock option plan. The increase in additional paid-in capital from June 30, 1999 to March 31, 2000 represents (i) the difference between the exercise price of the stock options or warrants and the par value of the common stock issued to option holders of $\$ 2.1$ million, (ii) $\$ 0.6$ million recorded for restricted stock during the period and (iii) the income tax benefit of $\$ 2.2$ million realized on the exercise of these stock options and warrants.

The Company has been authorized by its Board of Directors to repurchase its
common stock from time to time, either directly or through agents, in the open market at prices and on terms satisfactory to the Company. The Company's common stock repurchases are recorded as treasury stock and result in a reduction of shareholders' equity. For the nine months ended March 31, 2000, the Company repurchased $1,760,881$ shares of its common stock for $\$ 45.7$ million.
(6)

EARNINGS PER SHARE
Basic and diluted earnings per share are calculated using the following share data (amounts in thousands):

| Three Months Ended | Nine Months Ended |  |  |
| :---: | :---: | :---: | :---: |
| March 31, | March 31, |  |  |
| 2000 | 1999 | 2000 | 1999 |
| _------------- |  |  |  |

Weighted average common
shares outstanding for basic

Add: Effect of stock options and warrants

39,998 40,986
40,562
41,403
$\qquad$

| 1,029 | 961 | 965 |
| ---: | ---: | ---: |

Weighted average common shares outstanding for diluted calculation

| 40,755 | 42,015 | 41,523 | 42,368 |
| :--- | :--- | :--- | :--- |
| $======$ | $=====$ | $======$ | $=====$ |

Stock options to purchase 998,950 shares of common stock had an exercise price in excess of the average market price. These options have been excluded from the diluted earnings per share calculation since their effect is anti-dilutive.

The Company has adopted SFAS No. 131, "Disclosures about Segments of an Enterprise and Related Information" which changes the financial disclosure requirements for operating segments. Segment information presented for 1999 has been restated to reflect the requirements of the new pronouncement. The Company's reportable segments are strategic business areas that are managed separately and offer different products and services. The Company's operations are classified into two main businesses: wholesale and retail home furnishings. The wholesale home furnishings business is principally involved in the manufacture, sale and distribution of home furnishing products to a network of independently-owned and Ethan Allen-owned stores. The wholesale business consists of three operating segments; case goods, upholstery, and home accessories. Wholesale profitability includes the wholesale gross margin, which is earned on wholesale sales to all retail stores, including Ethan Allen-owned stores.

ETHAN ALLEN INTERIORS INC. AND SUBSIDIARY
Notes to Consolidated Financial Statements
(Unaudited)

SEGMENT INFORMATION (CONTINUED)
The retail home furnishings business sells home furnishing products through a network of Ethan Allen-owned stores. Retail profitability includes the retail gross margin, which is earned based on purchases from the wholesale business.

The operating segments follow the same accounting policies. The Company evaluates performance of the respective segments based upon revenues and operating income. Inter-segment eliminations primarily comprise the wholesale sales and profit on the transfer of inventory between segments. Inter-segment eliminations also include items not allocated to reportable segments.

The following table presents segment information for the three and nine months ended March 31, 2000 and 1999 (dollars in thousands):
<CAPTION>

| Three Months Ended | Nine Months Ended |  |
| :---: | :---: | :---: |
| March 31, | March 31, |  |
| 2000 |  | 1999 |

NET SALES:

| Case Goods | \$ | 103,451 | \$ | 91,437 | \$283,094 | \$258,309 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Upholstery |  | 51,101 |  | 45,747 | 142,453 | 127,187 |
| Home Accessories |  | 27,965 |  | 20,982 | 73,312 | 64,865 |
| Other (1) |  | 1,905 |  | 2,769 | 6,359 | 8,581 |
| Wholesale Net Sales |  | 184,422 |  | 160,935 | 505,218 | 458,942 |
| Retail |  | 91,520 |  | 75,957 | 269,472 | 213,401 |
| Other (2) |  | 1,339 |  | 1,355 | 4,691 | 4,857 |
| Elimination of inter-segment sales |  | $(56,981)$ |  | $(43,676)$ | $(152,003)$ | $(122,729)$ |
| Consolidated Total |  | \$220,300 |  | 194,571 | \$627,378 | \$554,471 |
| OPERATING INCOME: |  |  |  |  |  |  |
| Case Goods |  | \$ 36,245 |  | 33,881 | \$ 98,910 | \$ 93,178 |
| Upholstery |  | 15,298 |  | 13,899 | 43,041 | 38,240 |
| Home accessories |  | 9,129 |  | 6,885 | 23,401 | 21,023 |
| Unallocated corporate expenses (3) |  | $(23,797)$ |  | $(22,330)$ | $(67,403)$ | $(63,867)$ |
| Wholesale Operating Income |  | 36,875 |  | 32,335 | 97,949 | 88,574 |
| Retail |  | 4,245 |  | 4,101 | 13,862 | 10,757 |
| Other (2) |  | 23 |  | 149 | 561 | 1,055 |
| Eliminations |  | $(3,043)$ |  | $(1,864)$ | $(3,865)$ | $(4,248)$ |
| Consolidated Total |  | \$ 38,100 |  | 34,721 | \$108,507 | \$ 96,138 |
| CAPITAL EXPENDITURES: |  |  |  |  |  |  |
| Case Goods |  | \$ 3,511 | \$ | 3,948 | \$ 10,154 | \$ 12,572 |
| Upholstery |  | 957 |  | 801 | 2,538 | 2,138 |
| Home accessories |  | 251 |  | 251 | 353 | 382 |
| Other (6) |  | 4,129 |  | 1,588 | 20,651 | 11,186 |
| Wholesale Capital |  |  |  |  |  |  |
| Expenditures |  | 8,848 |  | 6,588 | 33,696 | 26,278 |
| Retail |  | 710 |  | 836 | 2,995 | 2,138 |
| Other (2) |  | 123 |  | 76 | 1,242 | 175 |
| Consolidated Total (7) |  | \$ 9,681 | \$ | 7,500 | \$ 37,933 | \$ 28,591 |

TOTAL ASSETS:

| Case Goods | \$118,083 | \$105,217 |
| :---: | :---: | :---: |
| Upholstery | 34,338 | 30,822 |
| Home accessories | 6,749 | 6,279 |
| Corporate (4) | 279,019 | 256,489 |
| Wholesale Total Assets | 438,189 | 398,807 |
| Retail | 116,400 | 97,558 |
| Other (2) | 6,773 | 4,852 |
| Inventory Profit |  |  |
| Elimination (5) | $(26,308)$ | $(22,224)$ |
| Consolidated Total | \$535, 054 | \$478,993 |

</TABLE>

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ETHAN ALLEN INTERIORS INC. AND SUBSIDIARY

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Notes to Consolidated Financial Statements
    (Unaudited)
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(7) SEGMENT INFORMATION (CONTINUED)
(1) The Other category included in the wholesale business consists of the operating activity for indoor/outdoor furniture and the corporate office.
(2) The Other category includes miscellaneous operating activities.
(3) Unallocated corporate expenses primarily consist of corporate
advertising costs, unreimbursed training costs, system development costs, and other corporate administrative charges.
(4) Corporate assets primarily include receivables from third party retailers, finished goods inventory, property, plant and equipment, intangible assets, deferred tax assets, and the Company's distribution operations.
(5) Inventory profit elimination reflects the embedded wholesale profit in the Company-owned store inventory that has not been realized. These profits will be recorded when shipments are made to the retail customer.
(6) The Other category includes unallocated capital expenditures made by the corporate office.
(7) Consolidated capital expenditures include $\$ 6.0$ million of fixed assets related to retail acquisitions.

There are over 30 independent retail stores located outside the United States. Approximately $3 \%$ of the Company's net sales are derived from sales to these retail stores.
(8) Wholly-Owned Subsidiary

The Company owns all of the outstanding stock of Ethan Allen, has no material assets other than its ownership of Ethan Allen stock, and conducts all significant operating transactions through Ethan Allen. The Company has guaranteed Ethan Allen's obligations under its Credit Agreement.

The condensed balance sheets of Ethan Allen as of March 31, 2000 and June 30, 1999 are as follows (dollars in thousands):

| March 31, | June 30, |
| :---: | :---: |
| 2000 | 1999 |

Assets

| Current assets |  | 235,735 | $\begin{array}{r} \$ 209,768 \\ 357,237 \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Non-current assets |  | 434,317 |  |  |
| Total assets |  | 670,052 | \$ 567,005 |  |
| Liabilities |  |  |  |  |
| Current liabilities |  | 117,868 | \$ | 84,500 |
| Non-current liabilities |  | 43,277 |  | 43,841 |
| Total liabilities |  | 161,145 | \$ 128,341 |  |

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ETHAN ALLEN INTERIORS INC. AND SUBSIDIARY
Notes to Consolidated Financial Statements
(Unaudited)
(8) WHOLLY-OWNED SUBSIDIARY (CONTINUED)

A summary of Ethan Allen's operating activity for the three and nine months ended March 31, 2000 and 1999, are as follows (dollars in thousands):

<TABLE>
<CAPTION>
\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{2}{|c|}{Three Months Ended March 31,} & \multicolumn{2}{|l|}{Nine Months Ended March 31,} \\
\hline & 2000 & 1999 & 2000 & 1999 \\
\hline <S> & <C> & <C> & <C> & <C> \\
\hline Net sales & \$220,300 & \$194,571 & \$627,378 & \$554,471 \\
\hline Gross profit & 103,148 & 91,064 & 295,568 & 257,824 \\
\hline Operating income & 38,138 & 34,765 & 108,620 & 96,253 \\
\hline Interest expense & 358 & 484 & 752 & 1,374 \\
\hline Amortization of deferred financing costs & 34 & 71 & 226 & 186 \\
\hline
\end{tabular}
\begin{tabular}{lrrrr} 
Income before income & & & \\
tax expense & 38,024 & 34,530 & 109,053 & 95,831 \\
Net income & \(\$ 23,209\) & \(\$ 21,218\) & \(\$ 66,850\) & \(\$ 58,684\) \\
& \(========\) & \(========\) & \(========\) & \(========\)
\end{tabular}
</TABLE>

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF

 FINANCIAL CONDITION AND RESULTS OF OPERATIONSThe discussions set forth in this form $10-Q$ should be read in conjunction with the financial information included herein and the Company's Annual Report on Form 10-K for the year ended June 30, 1999. Management's discussion and analysis of financial condition and results of operations and other sections of this report contain forward-looking statements relating to future results of the Company. Such forward-looking statements are identified by use of forward-looking words such as "anticipates", "believes", "plans", "estimates", "expects", and "intends" or words or phrases of similar expression. These forward-looking statements are subject to various assumptions, risk and uncertainties, including but not limited to, changes in political and economic conditions, demand for the Company's products, acceptance of new products, conditions in the various real estate markets where the Company does business, developments affecting the Company's products and to those discussed in the Company's filings with the Securities and Exchange Commission. Accordingly, actual results could differ materially from those contemplated by the forward-looking statements.

Results of Operations:
Ethan Allen's revenues are comprised of wholesale sales to dealer-owned and company-owned retail stores and retail sales of company-owned stores. The Company's wholesale sales are mainly derived from its three reportable operating segments; case goods, upholstery, and home accessories. The Company's retail sales are derived from sales from company-owned retail stores. See Note 7 to the Company's Consolidated Financial Statements for the three and nine months ended March 31, 2000. The components of consolidated revenues and operating income are as follows (dollars in millions):

<TABLE>
<CAPTION>
\begin{tabular}{lcrl} 
& Three Months Ended & Nine Months Ended \\
March 31,
\end{tabular}

Operating Income:
Wholesale Operating Income:
Case goods
Upholstery
Home Accessories
Unallocated Corporate Expenses

Total Wholesale Operating Income
Total Retail Operating Income
Other
\begin{tabular}{rcrr}
\(\$ 36.3\) & \(\$ 33.9\) & \(\$ 98.9\) & \(\$ 93.2\) \\
15.3 & 13.9 & 43.0 & 38.2 \\
9.1 & 6.9 & 23.4 & 21.0 \\
\((23.8)\) & \((22.4)\) & \((67.4)\) & \((63.8)\) \\
----- & ----- & ----- & ----- \\
36.9 & 32.3 & 97.9 & 88.6 \\
4.2 & 4.1 & 13.9 & 10.7 \\
0.0 & 0.1 & 0.6 & 1.0 \\
\((3.0)\) & \((1.8)\) & \((3.9)\) & \((4.2)\) \\
----- & ----- & ----- & ----- \\
\(\$ 38.1\) & \(\$ 34.7\) & \(\$ 108.5\) & \(\$ 96.1\) \\
\(=====\) & \(=====\) & \(=====\) & \(====\)
\end{tabular}
</TABLE>
increased by $\$ 25.7$ million or $13.2 \%$ to $\$ 220.3$ million from $\$ 194.6$ million for the three months ended March 31, 1999. Overall sales growth resulted from new product offerings, new and relocated stores, and growth in the retail segment.

Total wholesale revenue for the third quarter of fiscal year 2000 increased by $\$ 23.5$ million or $14.6 \%$ to $\$ 184.4$ million from $\$ 160.9$ million in the third quarter of fiscal year 1999.

Case goods revenue increased $\$ 12.0$ million or $13.1 \%$ to $\$ 103.4$ million for the three months ended March 31, 2000 as compared to $\$ 91.4$ million in the corresponding prior year period mainly due to new product offerings.

Upholstery revenue increased $\$ 5.4$ million or $11.8 \%$ to $\$ 51.1$ million in the third quarter of fiscal year 2000 as compared to $\$ 45.7$ million in the third quarter of fiscal year 1999. The increase in revenue of $\$ 5.4$ million was primarily attributable to new fabric introductions, a focused marketing effort, and more attractive price points on new product offerings.

Home accessories revenue increased $\$ 7.0$ million or $33.3 \%$ to $\$ 28.0 \mathrm{million}$ in the third quarter of fiscal year 2000 as compared to $\$ 21.0$ million in the third quarter of fiscal year 1999. The increase is attributable to the timing of new product introductions in the third quarter of fiscal year 2000 as compared to the second quarter of fiscal year 1999.

Total retail revenue from Ethan Allen-owned stores for the three months ended March 31, 2000 increased by $\$ 15.5$ million or $20.4 \%$ to $\$ 91.5$ million from $\$ 76.0$ million for the three months ended March 31, 1999. The increase in retail sales by Ethan Allen-owned stores is attributable to an 8.5\% or $\$ 6.0$ million increase in comparable store sales, and an increase in sales generated by newly opened or acquired stores of $\$ 11.8$ million, partially offset by closed stores, which generated $\$ 2.3$ million less sales in fiscal year 2000 as compared to fiscal year 1999. The number of Ethan Allen-owned stores increased to 78 as of March 31, 2000 as compared to 72 as of March 31, 1999. As a percentage of total net sales, retail sales represent $41.5 \%$ of total net sales in the third quarter of fiscal year 2000 as compared to $39.0 \%$ in the third quarter of the prior year.

Comparable stores are those which have been operating for at least 15 months. Minimal net sales, derived from the delivery of customer ordered product, are generated during the first three months of operations of newly opened stores. Stores acquired from dealers by Ethan Allen are included in comparable store sales in their 13th full month of Ethan Allen-owned operations.

Gross profit increased by $\$ 12.1$ million or $13.2 \%$ to $\$ 103.1$ million in the third quarter of fiscal year 2000 from $\$ 91.0$ million in the third quarter of the prior year. The gross margin remained constant at $46.8 \%$ in the third quarter of fiscal year 2000 and in the third quarter of fiscal year 1999. Gross margins have been favorably impacted by higher sales volumes and a higher percentage of retail sales to total sales, partially offset by higher manufacturing costs.

Operating expenses increased $\$ 8.7$ million or $15.5 \%$ to $\$ 65.0$ million or $29.5 \%$ of net sales in the current quarter as compared to $\$ 56.3$ million or $29.0 \%$ of net sales for the third quarter of fiscal year 1999. This increase is mainly attributable to the expansion of the retail segment resulting in the addition of net six new Ethan Allen-owned stores since March 31, 1999.

Consolidated operating income for the three months ended March 31, 2000 was $\$ 38.1$ million or $17.3 \%$ of net sales compared to $\$ 34.7$ million or $17.8 \%$ of net sales for the three months ended March 31, 1999. This represents an increase of $\$ 3.4$ million or $9.7 \%$ which is primarily attributable to higher sales volume, partially offset by a lower wholesale and retail gross margin and higher operating expenses resulting from the growth in the retail segment.

Total wholesale operating income for the third quarter of fiscal year 2000 was $\$ 36.9$ million or $20.0 \%$ of net sales compared to $\$ 32.3$ million or $20.1 \%$ of net sales in the third quarter of fiscal year 1999. Wholesale operating income increased $\$ 4.6$ million or $14.2 \%$.

Case goods operating income increased $\$ 2.4$ million or $7.1 \%$ to $\$ 36.2$ million for the third quarter of fiscal year 2000 over the corresponding prior year period mainly due to higher sales volume, partially offset by certain manufacturing labor inefficiencies.

Upholstery operating income increased $\$ 1.4$ million or $10.1 \%$ to $\$ 15.3$ million in the third quarter of fiscal year 2000 as compared to $\$ 13.9$ million in the third quarter of fiscal year 1999. The increase resulted from higher sales volume and lower manufacturing costs associated with higher production levels.

Home accessories operating income increased $\$ 2.2$ million or $31.9 \%$ to $\$ 9.1$ million in the third quarter of fiscal year 2000 as compared to $\$ 6.9$ million in the third quarter of fiscal year 1999. Operating income for home accessories increased primarily due to higher sales volume.

Operating income for the retail segment increased by $\$ 0.1$ million in the three months ended March 31, 2000 to $\$ 4.2$ million or $4.6 \%$ of net sales from $\$ 4.1$ million or $5.4 \%$ of net sales from the three months ended March 31, 1999. The increase in retail operating income by Ethan Allen-owned stores is primarily attributable to increased sales volume, offset by higher operating expenses related to the opening of three new retail stores and the acquisition of six stores from independent dealers since March 31, 1999.

Interest expense, including the amortization of deferred financing costs, for the three months ended March 31, 2000 decreased $\$ 0.2$ million to $\$ 0.4$ million from \$0.6 million for the three months ended March 31, 1999. The decrease in interest expense is due to lower debt balances outstanding.

Income tax expense of $\$ 14.8$ million was recorded in the third quarter as compared to $\$ 13.3$ million in the prior year third quarter. The Company's effective tax rate was $39.0 \%$ for the third quarter of fiscal year 2000 and $38.6 \%$ for the third quarter of fiscal year 1999.

For the three months ended March 31, 2000 , the Company recorded net income of $\$ 23.2$ million, an increase of $9.4 \%$ compared to $\$ 21.2$ million for the three months ended March 31, 1999. Earnings per diluted share of $\$ 0.57$ increased $14.0 \%$ in the quarter from $\$ 0.50$ per diluted share in the prior year quarter.

NINE MONTHS ENDED MARCH 31, 2000 COMPARED TO NINE MONTHS ENDED MARCH 31, 1999

Consolidated revenue for the nine months ended March 31, 2000 increased by $\$ 72.9$ million or $13.1 \%$ to $\$ 627.4$ million from $\$ 554.5$ million for the nine months ended March 31, 1999. Overall sales growth resulted from new product offerings, new and relocated stores, and the growth of the retail segment.

Total wholesale revenue for the nine month period in fiscal year 2000 increased by $\$ 46.3$ million or $10.1 \%$ to $\$ 505.2$ million as compared to $\$ 458.9$ million for the nine month period in fiscal year 1999.

Case goods revenue increased $\$ 24.8$ million or $9.6 \%$ to $\$ 283.1$ million for the nine months ended March 31, 2000 as compared to $\$ 258.3$ million in the corresponding period in the prior year mainly due to new product offerings and the benefit of a selected case good price increase effective December 1 , 1998.

Upholstery revenue increased $\$ 15.2$ million or $11.9 \%$ to $\$ 142.4$ million in the first nine months of fiscal year 2000 as compared to $\$ 127.2$ million in the first nine months of fiscal year 1999. The increase in revenue of $\$ 15.2$ million is primarily attributable to new fabric introductions, a focused marketing effort, and more attractive price points on new product offerings.

Home accessories revenue increased $\$ 8.4$ million or $12.9 \%$ to $\$ 73.3$ million for the nine months ended March 31, 2000 as compared to $\$ 64.9$ million for the nine months ended March 31, 1999 due to new merchandising strategies and expanded product lines.

Total retail revenue from Ethan Allen-owned stores for the nine months ended March 31, 2000 increased by $\$ 56.1$ million or $26.3 \%$ to $\$ 269.5$ million from $\$ 213.4$ million for the nine months ended March 31, 1999. The increase in retail sales by Ethan Allen-owned stores is attributable to a $15.4 \%$ or $\$ 31.3 \mathrm{million}$ increase in comparable store sales and an increase in sales generated by newly opened or acquired stores of $\$ 32.1$ million,
partially offset by closed stores, which generated $\$ 7.3$ million less sales in fiscal year 2000 as compared to fiscal year 1999. As a percentage of total net sales, retail sales represent $43.0 \%$ of total net sales for the first nine months of fiscal year 2000 compared to $38.5 \%$ in the corresponding prior year period.

Gross profit increased by $\$ 37.7$ million or $14.6 \%$ to $\$ 295.6$ million for the first nine months of fiscal year 2000 from $\$ 257.8$ million as compared to the first nine months of fiscal year 1999. This increase is attributable to higher sales volume, combined with an increase in gross margin from $46.5 \%$ in the first nine months of fiscal year 1999 to $47.1 \%$ in the first nine months of fiscal year 2000. Gross margins have been favorably impacted by increases in production, a selected case good price increase effective December 1, 1998, and a higher percentage of retail sales to total sales.

Operating expenses increased $\$ 25.4$ million or $15.7 \%$ to $\$ 187.1$ million or $29.8 \%$ of net sales in the nine months ended March 31, 2000 as compared to $\$ 161.7$ million or $29.2 \%$ of net sales for the nine months ended March 31, $1999 . \quad$ This increase is mainly attributable to the expansion of the retail segment resulting

Consolidated operating income for the nine months ended March 31, 2000 was $\$ 108.5$ million or $17.3 \%$ of net sales compared to $\$ 96.1$ million or $17.3 \%$ of net sales for the nine months ended March 31, 1999. This represents an increase of $\$ 12.4$ million or $12.9 \%$, which is primarily attributable to higher sales volume, offset by a lower wholesale and retail gross margin and higher operating expenses resulting from the growth in the retail segment.

Total wholesale operating income for the first nine months of fiscal year 2000 was $\$ 97.9$ million or $19.4 \%$ of net sales compared to $\$ 88.6$ million or $19.3 \%$ of net sales in the first nine months of fiscal year 1999. Wholesale operating income increased $\$ 9.3$ million or $10.5 \%$.

Case goods operating income increased $\$ 5.7$ million or $6.1 \%$ to $\$ 98.9$ million for the first nine months of fiscal year 2000 over the corresponding prior year period mainly due to higher sales volume and a selected price increase effective December 1, 1998, offset by certain manufacturing labor inefficiencies.

Upholstery operating income increased $\$ 4.8$ million or $12.6 \%$ to $\$ 43.0$ million for the nine months ended March 31, 2000 as compared to $\$ 38.2$ million for the nine months ended March 31, 1999. The increase resulted from higher sales volume and manufacturing efficiencies gained through increased production.

Home accessories operating income increased by $\$ 2.4$ million or $11.4 \%$ to $\$ 23.4$ million for the first nine months of fiscal year 2000 from $\$ 21.0$ million in the first nine months of fiscal year 1999. The increase in operating income is attributable to higher sales volume.

Operating income from the retail segment increased by $\$ 3.2$ million for the nine month period ended March 31, 2000 to $\$ 13.9$ million or $5.1 \%$ of net sales from $\$ 10.7$ million or $5.0 \%$ of net sales for the nine month period ended March 31, 1999. The increase in retail operating income by Ethan Allen-owned stores is primarily attributable to increased sales volume, offset by a reduction in gross margin and higher operating expense associated with the addition of new stores.

Interest expense, including the amortization of deferred financing costs, for the nine months ended March 31, 2000 decreased $\$ 0.6$ million to $\$ 1.0$ million from $\$ 1.6$ million for the nine months ended March 31, 1999. The decrease in interest expense is due to lower debt balances outstanding.

Income tax expense of $\$ 42.2$ million was recorded in the first nine months as compared to $\$ 37.1$ million in the prior year. The Company's effective tax rate was $38.7 \%$ as of March 31, 2000 compared to $38.8 \%$ in the corresponding prior year period.

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For the nine months ended March 31, 2000, the Company recorded net income of $\$ 66.7$ million, an increase of $13.8 \%$, compared to $\$ 58.6$ million for the nine months ended March 31, 1999. Earnings per diluted share increased 16.7\% to \$1.61 from $\$ 1.38$ in the corresponding prior year period.

## FINANCIAL CONDITION AND LIQUIDITY

Principal sources of liquidity are cash flow from operations and additional borrowing capacity under the revolving credit facility. Through March 31, 2000, the Company used cash provided by operating activities of $\$ 80.9$ million, borrowings of $\$ 16.0$ million from its revolving credit facility, $\$ 7.1$ million in cash balances, $\$ 2.1$ million received from stock option exercises, $\$ 1.1$ million received from asset sales and $\$ 0.8$ million received in payment of long-term notes receivable to fund capital expenditures of $\$ 31.9$ million, repurchases of treasury stock of $\$ 45.8$ million, retail store acquisitions of $\$ 9.9$ million, dividend payments of $\$ 4.9$ million, payments of $\$ 0.7$ million on long-term debt and capital leases, an increase in deferred financing costs of $\$ 0.5$ million, and new long-term notes receivable of $\$ 0.1$ million.

During the nine months ended March 31, 2000, capital spending totaled \$31.9 million as compared to $\$ 28.6$ million in the nine months ended March 31, 1999. Capital expenditures for fiscal year 2000 are expected to be approximately $\$ 45.0$ million. The Company anticipates that cash from operations will be sufficient to fund this level of capital expenditures. Capital expenditures made during the nine months ended March 31, 2000 primarily relate to manufacturing efficiency improvements and new store openings.

Total debt outstanding at March 31, 2000 was $\$ 26.0$ million. There were $\$ 16.0$ million of revolving loans outstanding under the Credit Agreement and $\$ 16.2$ million of trade and standby letters of credit outstanding as of March 31, 2000.

As of March 31, 2000, aggregate scheduled maturities of long-term debt for each of the next five fiscal years are $\$ 0.1$ million, $\$ 0.1$ million, $\$ 0.1$ million, $\$ 0.1$ million and $\$ 4.7$ million, respectively. Management believes that its cash
flow from operations, together with its other available sources of liquidity, will be adequate to make all required payments of principal and interest on its debt, to permit anticipated capital expenditures and to fund working capital and other cash requirements over the next twelve months. As of March 31, 2000, the Company had working capital of $\$ 116.2$ million and a current ratio of 1.97 to 1 .

The Company may from time to time, either directly or through agents, repurchase its common stock in the open market through negotiated purchases or otherwise, at prices and on terms satisfactory to the Company. Depending on market prices and other conditions relevant to the Company, such purchases may be discontinued at any time. During the three months ended March 31, 2000, the Company purchased $1,341,300$ shares of its stock on the open market at an average price of $\$ 25.01$ per share. The Company financed these purchases through its revolving credit facility.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

The Company is exposed to interest rate risk primarily through its borrowing activities. The Company's policy has been to utilize United States dollar denominated borrowings to fund its working capital and investment needs. Short term debt, if required, is used to meet working capital requirements and long term debt is generally used to finance long term investments. There is inherent roll-over risk for borrowings as they mature and are renewed at current market rates. The extent of this risk is not quantifiable or predictable because of the variability of future interest rates and the company's future financing requirements. At March 31, 2000, the Company had $\$ 16.3$ million of short term debt outstanding and $\$ 9.7$ million of total long term debt outstanding including capital lease obligations.

The Company has one long term debt instrument outstanding with a variable interest rate. This debt instrument has a principal balance of $\$ 4.6$ million, which matures in 2004. Based on the principal balance outstanding, a one percentage point increase in the variable interest rate would not have had a significant impact on the Company's interest expense.

Currently, the Company does not enter into financial instruments transactions for trading or other speculative purposes or to manage interest rate exposure.

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PART II. OTHER INFORMATION

ITEM 1. - LEGAL PROCEEDINGS

There has been no change to matters discussed in Business-Legal Proceedings in the Company's Annual Report on Form 10-K as filed with the Securities and Exchange Commission on September 22, 1999.

ITEM 2. - CHANGES IN SECURITIES

There has been no change to matters discussed in Description and Ownership of Capital Stock in the Company's Annual Report on Form $10-\mathrm{K}$ as filed with the Securities and Exchange Commission on September 22, 1999.

ITEM 3. - DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. - SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None.

ITEM 5. - OTHER INFORMATION
None.

ITEM 6. - EXHIBITS AND REPORTS ON FORM 8-K

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.



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<F8>
    As of March 31, 2000, Ethan Allen had 45,056,196 shares of common
    stock, $.01 par value per share, issued. For a description of Ethan
    Allen's common stock, see the Company's Consolidated Statement of
    Shareholders' Equity and Consolidated Financial Statements in the
    Annual Report on Form 10-K for fiscal year 1999.
<F9>
    Consists of $272,203 of additional paid in capital, $223,577 of
    retained earnings and ($124,623) of treasury stock.
<F10>
    For the quarter ended March 31, 2000, Ethan Allen's revenues were
    derived from sales generated by its wholesale and retail operations.
<F11>
    Consists of $752 of interest expense and $226 of deferred amortization
    costs.
<F12>
    Basic earnings per share for the quarter ended March 31, 2000 was $0.58.
<F13>
    Diluted earnings per share for the quarter ended March 31, 2000 was $0.57.
</FN>
</TABLE>
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